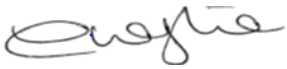


Date:	12 th October 2017
Meeting:	Governing Body
Item Number:	Item 10.2
Public/Private:	Public <input checked="" type="checkbox"/> Private <input type="checkbox"/>

Author: <i>(Name, Title)</i>	Catherine Wylie and John Pougher Head of Governance
GB Lead: <i>(Name, Title)</i>	Catherine Wylie Director of Quality & Nursing
Director approval/ signature (MUST BE SIGNED)	
Date:	3.10.17

Report Title:	Strategic Objectives
Decisions to be made:	To review and approve

Continue to improve the quality of services	<input checked="" type="checkbox"/>	Improve patient experience	<input checked="" type="checkbox"/>
Reduced unwarranted variations in services	<input checked="" type="checkbox"/>	Reduce the inequalities gap in North Lincolnshire	<input checked="" type="checkbox"/>
Deliver the best outcomes for every patient	<input checked="" type="checkbox"/>	Statutory/Regulatory	<input type="checkbox"/>

Executive Summary (Question, Options, Recommendations):

The Governing Body is asked to review and agree the attached Strategic Objectives that have been developed with input from Governing Body members. Attached to the objectives is a draft Operational Plan that requires further development. An executive lead has been identified for each strategic objective. The Governing Body is asked to agree a way forward involving a lay member being 'paired' with an executive lead to oversee the completion of actions/success criteria/risk identification and the implementation of the objective.

Strategic Objectives provide guidance and direction, facilitate planning and help the organisation manage and evaluate performance.

Equality Impact	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	
Sustainability	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	
Risk	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	
Legal	Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>	
Finance	Yes <input type="checkbox"/> No <input type="checkbox"/>	

Patient, Public, Clinical and Stakeholder Engagement to date									
	N/A	Y	N	Date		N/A	Y	N	Date
Patient:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		Clinical:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Public:	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		Other:	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	



North Lincolnshire Clinical Commissioning Group

North Lincolnshire Clinical Commissioning Group

Vision, Values and Objectives

2017 - 2019



North Lincolnshire Strategic Objectives

1. Mission

The Mission of NHS North Lincolnshire Clinical Commissioning Group (CCG) is:

“To achieve the best health and well-being that is possible, for the residents of North Lincolnshire, within the resources available to the CCG”.

The CCG will promote good governance and proper stewardship of public resources in pursuance of its goals and in meeting its statutory duties.

2. Values

The values we use to guide our decisions must be consistent with our mission, vision and aims. We invite others to judge us based on our values, and to hold us to account for acting consistently with them.

The values we apply to our work are:

- 2.1 Preserve and uphold the values set out in the NHS Constitution
- 2.2 Treat patients, colleagues, and carers, with dignity and respect
- 2.3 Value the input of patients and their carers into the design and delivery of services we commission
- 2.4 Value individuality and promote diversity and equality of access to services based on need
- 2.5 Ensure that all our partners work to provide best quality care and value for money for the benefit of North Lincolnshire residents
- 2.6 Encourage innovation and promote “a can do attitude” by all,

3. Aims

The aims of North Lincolnshire CCG are to:

- 3.1 Continue to improve the quality of services
 - 3.2 Reduce unwarranted variations in services
 - 3.3 Deliver the best outcomes for every patient
 - 3.4 Improve patient experience
 - 3.5 Reduce the inequalities gap in North Lincolnshire
- } within the funding envelope

4. Strategic Objectives

- 4.1 To commission on a health outcome basis
- 4.2 To ensure that patients and carers are actively involved in the quality and design of current and future services in North Lincolnshire
- 4.3 To achieve Financial Balance
- 4.4 To develop a provider driven model across primary, community and acute sectors that is cognisant of the wider regional and national planning ambitions.
- 4.5 *To execute a sustainable plan, using the breadth of community services to move sustainable high quality safe care nearer to the local population.*
- 4.6 To develop a collaborative health and social care integrated commissioning approach

- 4.7 To enable strong and effective leadership in the CCG that discharges its functions and enables sustainability.
 - 4.8 To remain a clinically led organisation.
 - 4.9 To develop and sustain a resilient and capable workforce
-

	Strategic Objectives	Action	Measure of Success	Associated Risks	Executive Lead/Lay Member	Completed Plan/ Strategy in place
Health Outcomes	1.To commission on a health outcome basis	<p>1.1 To achieve national key performance indicators.</p> <p>1.2 To establish a framework of assessment to measure the impact of commissioning decisions on health and wellbeing outcomes.</p> <p>1.3 Robust provider contracts that are built on this concept.</p> <p>1.4 Commission on a sound clinical evidence base</p>	<p>50% Improvement in performance of achievement in 2017/18 Measurement Framework Implemented.</p> <p>All provider contracts demonstrate a focus on health outcomes with associated measurement. Commissioning decisions can an evidenced i.e. by audit and research.</p>		RY	
Patient Engagement	2.To ensure that patients and carers are actively involved in the quality and design of current and future services in North Lincolnshire	<p>2.1 Set up patient engagement group.</p> <p>2.2 Continue with experienced led commissioning philosophy.</p> <p>2.3 An annual programme of patient engagement activities that ensure listening and involvement of the public.</p>	<p>Group in place with an active work plan. Evidence of services users involved in planning of services.</p> <p>Evidence of patient feedback influencing commissioning decisions</p>		CW	
Finance	3. To achieve Financial	3.1 Achieve requirements	CEP achieved	Not achieved	IH	

	Balance	<p>of the Capped Expenditure Programme</p> <p>3.2 Achieve the requirements of financial directions</p> <p>3.3 Achieve QIPP for 2017/18</p> <p>Planned programme of recovery</p> <p>3.4 contribute to the financial stability and sustainability of health economy</p> <p>3.5 Achieve financial balance</p>	<p>Requirements achieved</p> <p>QIPP achieved</p> <p>Evidence of joint planning and financial improvement with stakeholders</p>			
Stakeholder	4. Develop a model for a provider led landscape across primary, community and acute sectors	<p>4.1. Establish an ACP model that delivers local services in line with the five year forward view</p> <p>4.2 Plans aligned to STP ambitions.</p> <p>4.3 Evidence of new models of care and integrated working with stakeholders.</p>	<p>ACP organisation established.</p> <p>ACP and providers have joint plans that reflect the North Lincolnshire vision for health and social care.</p> <p>Plans in place with STP cohesion.</p> <p>New models of care in place.</p> <p>Evidence of positive stakeholder relationships.</p>		RJF	
	4.1 Develop collaborative and an integrated commissioning approach with Lincolnshire Local	<p>4.1.1 Collaborative and achievable plans for 2017/18 and 2018/19</p> <p>4.1.2 Explore</p>	<p>Agreed Plans in place</p> <p>Evidence of explored</p>		AO	

	Authority.	opportunities for co-location and integrated working across health and social care in specific agreed services	service re-configuration of outcomes			
Leadership	5. To develop strong and effective leadership that enables sustainability.	5.1 Implement the recommendations from the Governance and leadership review Board development - GGI Board maturity assessment	Recommendations implemented Assessment Completed and results acted upon.		AO / Chair	
Clinical Leadership	6. To ensure the CCG remains clinically led, able to work effectively with partners and to have a sustainable management capacity so that it can discharge its functions.	Review of clinical leadership Implement any recommendations from the Directions review	Review results Recommendations implemented.		Chair	
Workforce Planning	7. Resilient capable and sustainable workforce	Workforce plan Training needs analysis Operational Development Plan Exemplar employer – aspire to good employer award	Workforce plan in place Training needs analysis in place Operational Development Plan in place Improved evidence of 360 degree feedback.		CW	